

Sewerage & Water Board of N.O. Simple Cash Flow Table by Fund

	2019 (Unaudited)	2020 (Baseline)	Post-Pandemic Scenarios		Managed Scenario Sewer CAPEX reduction & - OPEX reduction @ 5.0%
			2020 (Optimistic)	2020 (Stressed)	
Total Cash Days on Hand at Beginning of Period:	\$71,118,085	\$69,676,107	\$69,676,107	\$69,676,107	\$69,676,107
WATER					
Water Cash at Beginning of Period:	\$38,771,396	\$28,565,320	\$28,565,320	\$28,565,320	\$28,565,320
Operating Revenue (Billings)	\$115,909,444	\$150,554,025	\$139,831,218	\$123,246,805	\$123,246,805
Fair Share Revenue	\$6,648,638	\$11,000,000	\$1,000,000	\$0	\$0
Investment Income	\$821,542	\$0	\$0	\$0	\$0
Operating Expenses	(\$85,323,555)	(\$92,953,452)	(\$92,953,452)	(\$92,953,452)	(\$88,305,779)
Non-Operating Expenses	\$0	\$0	\$0	\$0	\$0
Net Capital Projects Expenses	(\$34,467,595)	(\$52,619,927)	(\$32,694,717)	(\$17,999,051)	(\$17,999,051)
Debt Service	(\$13,794,550)	(\$13,473,550)	(\$13,473,550)	(\$13,473,550)	(\$13,473,550)
Net Change in Water Cash	(\$10,206,076)	\$2,507,096	\$1,709,499	(\$1,179,248)	\$3,468,425
Water Cash at End of Period:	\$28,565,320	\$31,072,416	\$30,274,819	\$27,386,072	\$32,033,745
Cash Days on Hand	122	133	130	117	137
SEWERAGE					
Sewerage Cash at Beginning of Period:	\$30,953,937	\$33,113,983	\$33,113,983	\$33,113,983	\$33,113,983
Operating Revenue (Billings)	\$135,171,691	\$143,017,107	\$132,076,269	\$116,312,311	\$116,312,311
Non-Operating Revenue (Bond offerings, & Loans)	\$0	\$82,419,478	\$82,419,478	\$82,419,478	\$82,419,478
Fair Share Revenue	\$9,514,383	\$2,000,000	\$1,000,000	\$0	\$0
Investment Income	\$803,790	\$0	\$0	\$0	\$0
Operating Expenses	(\$84,206,703)	(\$91,736,728)	(\$91,736,728)	(\$91,736,728)	(\$87,149,892)
Non-Operating Expenses	\$0	\$0	\$0	\$0	\$0
Debt Covenant Related Capital Expense	\$0	(\$82,419,478)	(\$82,419,478)	(\$82,419,478)	(\$82,419,478)
Net Capital Projects Expenses	(\$34,409,152)	(\$33,329,934)	(\$26,504,717)	(\$10,889,051)	(\$10,889,051)
Potential Reduction in Capital Projects					\$5,000,000
Debt Service	(\$24,713,963)	(\$26,418,430)	(\$26,418,430)	(\$26,418,430)	(\$26,418,430)
Net Change in Sewerage Cash	\$2,160,046	(\$6,467,985)	(\$11,583,606)	(\$12,731,898)	(\$3,145,061)
Sewerage Cash at End of Period:	\$33,113,983	\$26,645,998	\$21,530,377	\$20,382,085	\$29,968,922
Cash Days on Hand	144	115	93	88	130
DRAINAGE					
Drainage Cash at Beginning of Period:	\$1,392,752	\$7,996,804	\$7,996,804	\$7,996,804	\$7,996,804
Operating Revenue	\$0	\$0	\$0	\$0	\$0
Non-Operating Revenue (Millages)	\$55,960,598	\$65,000,000	\$56,435,229	\$56,435,229	\$56,435,229
Fair Share Revenue	\$20,021,658	\$7,500,000	\$5,500,000	\$5,000,000	\$5,000,000
Investment Income	\$562,888	\$0	\$0	\$0	\$0
Operating Expenses	(\$39,567,697)	(\$43,105,963)	(\$43,105,963)	(\$43,105,963)	(\$40,950,665)
Non-Operating Expenses	\$0	\$0	\$0	\$0	\$0
Net Capital Projects Expenses	(\$28,054,845)	(\$24,144,934)	(\$16,519,717)	(\$16,519,717)	(\$16,519,717)
Debt Service	(\$2,318,550)	(\$1,895,664)	(\$1,895,664)	(\$1,895,664)	(\$1,895,664)
Net Change in Drainage Cash	\$6,604,052	\$3,353,439	\$413,885	(\$86,115)	\$2,069,183
Drainage Cash at End of Period:	\$7,996,804	\$11,350,243	\$8,410,689	\$7,910,689	\$10,065,987
Cash Days on Hand	74	105	78	73	93
Net Change in Cash	(\$1,441,978)	(\$607,450)	(\$9,460,223)	(\$13,997,261)	\$2,392,546
Total Cash Days on Hand at End of Period	\$69,676,107	\$69,068,657	\$60,215,884	\$55,678,846	\$72,068,653

Notes:

Baseline Expense numbers are driven off of first 3 months of the year, projected off of budgeted yearly growth rate
 Capital Expenses include only projects marked as "Urgent" or "Critical" in optimistic scenario, and only includes "Critical" projects in stressed